



Water Tables April 21st, 2016

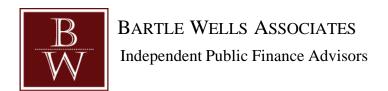


Table 1 Grizzly Flats CSD Operating Expenses

		Historical .	Actuals		Budget (Reduced by 5%)				Projected		
-	2011/12	2012/13		Est. 2014/15	2015/16	Escalation %	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel Expenses											
Salaries							_				
Field Staff	\$114,852	\$123,139	\$140,049	\$133,860	\$146,281	District ¹	\$156,655	\$162,407	\$168,397	\$174,634	\$179,529
Admin Staff	47,917	69,097	67,909	65,895	76,000	District ¹	83,472	86,688	90,033	93,504	96,362
Overtime On Call / Standby Pay	3,397 12,034	2,157 13,029	1,371 12,514	700 11,897	2,850 11,856	District ¹ District ¹	2,850 11,856	2,850 11,856	2,850 11,856	2,850	2,850 11,856
Holiday Pay	8,753	7,790	8,591	9,353	9,272	District ¹	10,170	10,564	10,977	11,856 11,405	11,749
Subtotal Salaries	\$186,953	\$215,212	\$230,434	\$221,705	\$246,259	Diotilot	\$265,003	\$274,365	\$284,114	\$294,248	\$302,346
Percent Change		15.1%	7.1%	-3.8%	11.1%		7.6%	3.5%	3.6%	3.6%	2.8%
Payroll Taxes & Workers Comp Payroll Tax Expense	\$16,650	\$17,996	\$20.000	\$16,972	\$17,813	District ¹	\$19,513	\$20,226	\$20,973	\$21,748	\$22,368
CA SUI-Employer Share	2,170	2,386	2,389	1,820	2,850	District ¹	2,850	2,850	2,850	2,850	2,850
Workers Comp Ins Subtotal Payroll	7,027 \$25,847	9,429 \$29,812	11,794 \$34,183	17,315 \$36,107	10,450 \$31,113	District ¹	9,500 \$31,863	9,690 \$32,766	9,884 \$33,707	10,081 \$34,680	10,283 \$35,501
Percent Change	, -,-	15.3%	14.7%	5.6%	-13.8%		2.4%	2.8%	2.9%	2.9%	2.4%
Benefits											
Deferred Comp-Employer's Contribution	\$3,540	\$2,543	\$2,657	\$2,448	\$5,700	District ¹	\$3,325	\$3,800	\$4,275	\$4,750	\$5,225
HRA Medical	29,198	24,760	30,233	29,633	37,050	District ¹	39,900	42,750	45,600	48,450	51,300
Life Insurance	299	125	287	234	222	District ¹	238	238	285	285	285
Subtotal Benefits	\$33,037	\$27,428	\$33,177	\$32,315	\$42,972		\$43,463	\$46,788	\$50,160	\$53,485	\$56,810
Percent Change	40.45.007	-17.0%	21.0%	-2.6%	33.0%		1.1%	7.7%	7.2%	6.6%	6.2%
Total Personnel Expenses	\$245,837	\$272,452 10.8%	\$297,794 9.3%	\$290,127 -2.6%	\$320,344 10.4%		\$340,328 6.2%	\$353,918 4.0%	\$367,981 4.0%	\$382,413 3.9%	\$394,657 3.2%
Percent Change		10.6%	9.3%	-2.0%	10.4%		0.2%	4.0%	4.0%	3.9%	3.2%
Operations & Utilities					,		_				
Alarm Service	\$480	\$612	\$369	\$492	\$475	0.0%	\$475	\$475	\$475	\$475	\$475
Communications Equipment Rentals	3,206	3,801	4,035	3,445	3,420 238	1.6% 3.0%	3,476 2 <i>4</i> 5	3,532 252	3,590 <i>260</i>	3,649 267	3,708 <i>27</i> 5
Fire & Safety Supplies	113	345	981	1,148	950	3.0%	979	1,008	1,038	1,069	1,101
Fuel Purchases	7,534	5,849	6,082	5,110	5,700	1.5%	5,786	5,872	5,960	6,050	6,141
Power	6,056	7,256 2,398	6,359	5,140	5,700 1,900	0.0%	5,700	5,700	5,700	5,700	5,700
Propane Trash Disposal	2,667 217	2,396	2,060 227	1,073 413	333	0.0% 3.0%	1,900 342	1,900 353	1,900 363	1,900 374	1,900 385
Website	930	937	135	135	<u>475</u>	0.0%	475	<u>475</u>	<u>475</u>	<u>475</u>	475
Total Operations & Utilities	\$21,203	\$21,419	\$20,247	\$16,956	\$19,190		\$19,377	\$19,567	\$19,761	\$19,959	\$20,161
Percent Change		1.0%	-5.5%	-16.3%	13.2%		1.0%	1.0%	1.0%	1.0%	1.0%
Water Treatment											
Chemicals	\$2,775	\$2,905	\$1,483	\$1,270	\$1,900	2.0%	\$1,938	\$1,977	\$2,016	\$2,057	\$2,098
Equip & Supplies	2,175	995	1,053	1,300	1,900	2.0%	1,938	1,977	2,016	2,057	2,098
Testing & Lab Reports Total Water Treatment	<u>6,436</u> \$11,386	6,203 \$10,103	<u>6,495</u> \$9,031	4,990 \$7,560	<u>5,225</u> \$9,025	2.0%	<u>5,330</u> \$9,206	<u>5,436</u> \$9,390	<u>5,545</u> \$9,577	<u>5,656</u> \$9,769	<u>5,769</u> \$9,964
Percent Change	ψ11,000	-11.3%	-10.6%	-16.3%	19.4%		2.0%	2.0%	2.0%	2.0%	2.0%
Torochi Ghango		11.070	10.070	70.070	10.470		2.070	2.070	2.070	2.070	2.070
Maintenance Expenses					. 1						
Building Customer Meters	\$587 662	\$1,437 92	\$1,112	\$757	\$1,900 950	3.0% 9.5%	\$1,957	\$2,016	\$2,076	\$2,138	\$2,203 1,494
Customer Meters Distribution System	1,603	4,632	1,258	2,200	2,850	3.0%	1,040 2,936	1,138 3,024	1,246 3,114	1,364 3,208	3,304
Grounds	42	1,286	1,324	685	1,425	3.0%	1,468	1,512	1,557	1,604	1,652
Eagle Ditch & Gages		4,000	835	8,246	9,025	3.0%	9,296	9,575	9,862	10,158	10,462
Office Equipment Parts & Equipment	443 803	1,876 1,262	350 1,558	497 1,572	475 1,425	1.7% 3.0%	483 1,468	492 1,512	500 1,557	509 1,604	518 1,652
Road Repair	2,771	3,298	4,112	1,464	4,750	3.0%	4,893	5,039	5,190	5,346	5,507
Service Contract	2,214	2,292	2,137	2,471	2,470	2.8%	2,539	2,609	2,681	2,756	2,832
Treatment Plants Total Maintenance Expenses	1,068 \$10,193	1,283 \$21,459	2,450 \$15,136	<u>676</u> \$18,568	<u>1,900</u> \$27,170	3.0%	1,957 \$28,035	2,016 \$28,932	2,076 \$29,861	2,138 \$30,825	2,203 \$31,826
Percent Change		110.5%	-29.5%	22.7%	46.3%		3.2%	3.2%	3.2%	3.2%	3.2%
Vehicle Expenses											
Oil / Grease	\$279	\$215	\$268	\$237	\$285	0.6%	\$287	\$288	\$290	\$291	\$293
Parts & Repairs	1,026	2,344	4,335	2,451	2,850	3.0%	2,936	3,024	3,114	3,208	3,304
Tires & Snow Chains	499	737	1,407	935	1,900	3.0%	1,957	2,016	2,076	2,138	2,203
Tractor Maint. & Repair	£4 000	2,642 \$5,030	<u>27</u> \$6.026	1,307 \$4,030	2,375 \$7,410	3.0%	2,446 \$7,635	2,520 \$7,947	2,595 \$9,076	2,673 ©0 211	2,753
Total Vehicle Expenses	\$1,803	\$5,939	\$6,036	\$4,930	\$7,410		\$7,625	\$7,847	\$8,076	\$8,311	\$8,553
Percent Change		229.4%	1.6%	-18.3%	50.3%		2.9%	2.9%	2.9%	2.9%	2.9%

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Employee Expenses										
Clothing	\$461	\$860	\$745	\$391	\$713	0.0% \$7	13 \$713	\$713	\$713	\$713
Education & Certifications	648	1,825	250	484	950	2.0% 9	988	1,008	1,028	1,049
Employee Auto Mileage	613	901	72	140	238	0.0%	38 238	238	238	238
Transportation & Travel	51	400	18	466	475	3.0% 4	39 504	519	535	551
Total Employee Expenses	\$1,772	\$3,985	\$1,086	\$1,481	\$2,375	\$2,4	08 \$2,442	\$2,477	\$2,513	\$2,550
Percent Change		124.8%	-72.8%	36.4%	60.4%	1.4	% 1.4%	1.4%	1.4%	1.5%
Administration										
Agency Admin Fees	\$5,006	\$5,854	\$5,202	\$5,115	\$5,700	3.3% \$5,8	88 \$6,083	\$6,283	\$6,491	\$6,705
Bank Fees & Supplies	2,945	3,690	3,947	3,488	3,800	3.0% 3,9		4,152	4,277	4,405
Conservation	100	-	168	-	475		39 504	519	535	551
Election Costs	519	-	595	-	950	Varies	50 1,000	50	1,000	50
Janitorial & Misc. Supplies	620	561	453	480	713		34 756	779	802	826
Meeting Expenses	464	758	485	711	950		50 950	950	950	950
Membership & Dues	1,292	2,061	3,472	1,962	3,230	3.0% 3,3	27 3,427	3,530	3,635	3,744
Office Supplies	2,508	2,424	2,249	2,357	2,850	3.0% 2,9	36 3,024	3,114	3,208	3,304
Postage	3,513	4,171	3,988	4,033	3,800	3.0% 3,9	14 4,031	4,152	4,277	4,405
Public & Legal Notices	75	177			190	0.0%	90 190	190	190	190
Software	663	661	837	515	1,710	3.0% 1,7	61 1,814	1,869	1,925	1,982
Grizzly Pond Shirt Orders	-	-	994	732	0	3.0%	0 0	0	0	0
Total Administration	\$17,705	\$20,357	\$22,390	\$19,393	\$24,368	\$24,1		\$25,588	\$27,289	\$27,113
Percent Change		15.0%	10.0%	-13.4%	25.7%	-0.9	% 6.9%	-0.9%	6.6%	-0.6%
Professional Services										
Audit & Accounting Support	\$6,170	\$6,660	\$6,570	\$6,770	\$6,270	Varies \$6,6	00 \$6,600	\$6,600	\$6,800	\$7,000
Legal	5,084	2.310	808	2.035	2.850	0.0% 2.8		2.850	2.850	2.850
Liability / Auto Insurance	11,823	11,968	10,767	12,650	10,498	0.0% 10,4		10,498	10,498	10,498
Other	1,273	685	10,707	800	760		60 760	760	760	760
Total Professional Services	\$24,350	\$21,623	\$18,145	\$22,255	\$20,378	\$20,7		\$20,708	\$20,908	\$21,108
Percent Change		-11.2%	-16.1%	22.7%	-8.4%	1.6	% 0.0%	0.0%	1.0%	1.0%
Total Operating Expenses	\$334,250	\$377,336	\$389,867	\$381,270	\$430,260	\$451,8	40 \$468,614	\$484,030	\$501,987	\$515,931
Percent Change		12.9%	3.3%	-2.2%	12.8%	5.0	% 3.7%	3.3%	3.7%	2.8%
Operating Expenses Summary										
Personnel Expenses	\$245,837	\$272,452	\$297,794	\$290,127	\$320,344	\$340,32		\$367,981	\$382,413	\$394,657
O O Maintain	000 4:5	11%	9%	-3%	10%		% 4%	4%	4%	3%
Operations & Maintenance	\$88,413	\$104,884 19%	\$92,073 -12%	\$91,143 -1%	\$109,916 21%	\$111,51 <i>1</i>	2 \$114,696 % 3%	\$116,049 <i>1%</i>	\$119,574 3%	\$121,275 1%
Total Operating Expenses	\$334,250	\$377,336 12.9%	\$389,867 3.3%	\$381,270 -2.2%	\$430,260 12.8%	\$451,84 5.0		\$484,030 3.29%	\$501,987 3.71%	\$515,931 2.78%
Operating Reserve Contributions (Wit Capital Reserve Contributions (Withd Total Reserve Contributions (Withdra	rawals)				\$1,284 (\$22,949) (\$21,665)	\$2,84 <u>(\$66,76</u> (\$63,91	1) (\$4,138)	\$15,643 <u>\$10,815</u> \$26,457	\$16,227 <u>\$10,856</u> \$27,082	\$21,599 <u>\$10,910</u> \$32,509

District projections reduced by 5% to account for typical variance between actual and budgeted expenses.
 District rates phased in over 5 years to produce a surplus of approximately \$21,600 annually.
 Source: Grizzly Flats CSD 2015/16 Budget

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Table 2 Grizzly Flats CSD O&M Asset Management Program

		Р	rojected		
	2014/15 Actuals	2015/16 Budget	2016/17	2017/18	Total 3-Year O&M
Rebuild Outbuildings Buildings				_	
Winding Way	\$3,733				\$3,733
Tyler	1,752				1,752
Forest View	878				878
Phase 2 Plant 1 Rehab/Filter Basin Rehab - replacement					
of media and inlet valves and recoating of inner walls					
(corrosion control).	6,263				6,263
Chemical Pump - standby	1,443				1,443
Air Release Valves (ARVs) for Eagle Ditch - x30	-				0
Sealcoat Driveway	<u>1,350</u>				<u>1,350</u>
Subtotal Rebuild Outbuildings Buildings	\$15,419				\$15,419
2015/16 Planned Projects					
Phase 3 Plant 1 Rehab/Sed-basin Rehab - tube settler					
replacement and basin recoating		\$5,600			\$5,600
Clearwell Tank - cleaning and inspection		1,000			1,000
Replace carpet in Office/Boardroom		3,500			3,500
<u>Turbidimeters x2</u>		<u>6,000</u>			<u>6,000</u>
Subtotal 2015/16 Planned Projects		\$16,100			\$16,100
Future Years					
Repainting of District Buildings (Office, TP, lower shop					
& Tyler)			\$1,000		\$1,000
Forest View Tank - cleaning and inspection			1,000		1,000
Winding Way - cleaning and inspection			1,000		1,000
Tyler Tank - cleaning and inspection			1,000		1,000
20hp pump replacement at Winding Way			6,000		6,000
Recorder & data logger (replace paper recorders)				<u>3,500</u>	<u>3,500</u>
Subtotal Future Years			\$10,000	\$3,500	\$13,500
TOTAL	\$15,419	\$16,100	\$10,000	\$3,500	\$45,019
Source: Grizzly Flats CSD 2015/16 Budget	_				

Table 3 Grizzly Flats CSD Misc Operating Revenues

		Historical Actuals Budget				Projected					
	2011/12	2012/13	2013/14 E	st. 2014/15	2015/16 E	scalation %	2016/17	2017/18	2018/19	2019/20	2020/21
MISC OPERATING REVENUE											
Misc Operating Revenue											
Penalties & Lien Fees	\$23,750	\$19,049	\$17,869	\$16,140	\$15,000	-	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Miscellaneous Income	2,184	1,928	1,630	2,840	3,700	2.0%	3,774	3,849	3,926	4,005	4,085
O&M Pooled Interest	502	643	681	513	650	-	1,204	1,204	1,204	1,204	1,204
New Meter Install Fee	-	-	794	794	794	2.0%	810	826	843	859	877
Grizzly Pond Tshirts	<u>=</u>	<u>=</u>	<u>671</u>	<u>192</u>	500	2.0%	<u>510</u>	<u>520</u>	<u>531</u>	<u>541</u>	<u>552</u>
Total Misc Operating Revenue	\$26,436	\$21,621	\$21,645	\$20,479	\$20,644		\$21,297	\$21,399	\$21,503	\$21,609	\$21,717
Percent Change		-18.2%	0.1%	-5.4%	0.8%		3.2%	0.5%	0.5%	0.5%	0.5%

Table 4
Grizzly Flats CSD
CIP Plan

		Pro	jected		
	2014/15 Actuals	2015/16 Budget	2016/17	2017/18	Total 3-Year CIP
Cathodic Protection for Storage Tanks					
Clearwell Tank					
Winding Way Tank					
Forest View Tank					
New stairs to reservoir / done in-house		<u>\$10,000</u>			
Subtotal Cathodic Protection for Storage Tanks		\$10,000			\$10,000
Prop 84 - 2014 Drought Measures Infrastructure Project					
Backwash Tank Replacement		\$296,266			\$296,266
Cathodic Protection Systems (Clearwell, Winding, &					
FV Tanks)		49,200			49,200
Meter Replacement (300 meters)		30,000			30,000
ARV Installation (Eagle Ditch)		6,000			6,000
Leak Detection		90,000			90,000
<u>Prj Admin</u>		<u>36,445</u>			<u>36,445</u>
Subtotal Prop 84 - 2014 Drought Measures Infrastructure Project		\$507,911			\$507,911
2015/16 - New Proposed Items					
Portable Valve Exerciser		<u>\$8,500</u>			<u>\$8,500</u>
Subtotal 2015/16 - New Proposed Items		\$8,500			\$8,500
Future Years					
Service Truck Replacement			\$50,000		\$50,000
Tyler Tank (install overflow & drain)			10,000		10,000
Forest View Tank (install overflow & drain)			10,000		10,000
Winding Way Tank (install drain)			8,000		8,000
Streaming Current Controller / Plant 1				15,000	15,000
Conference Room Expansion					Futur
Clearwell Tank Relining (corrosion issues)					Futur
Forest View Tank / reline tank interior					Futur
Winding Way / reline tank interior					Futur
Pneumatic Tanks at WW, FV & Tyler (recoat exterior)					Futur
Pneumatic Tanks at WW, FV & Tyler (cathodic protection)			47 0 000	# 1= 000	<u>Futur</u>
Subtotal Future Years (Tank Upgrades)			\$78,000	\$15,000	\$93,000
TOTAL	\$0	\$526,411	\$78,000	\$15,000	\$619,411
Source: Grizzly Flats CSD 2015/16 Budget	_				

Table 5 Grizzly Flats CSD Outstanding Debt

	Budget			Projected		
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
USDA - Principal and Interest ¹	\$41,688	\$41,745	\$41,788	\$41,815	\$41,828	\$41,828
Percent Change		0.1%	0.1%	0.1%	0.0%	0.0%

^{1 -} Original Loan Amount: \$941,000. First payment (interest only) April 2012. Expected payoff date is October 2053.

Table 6
Grizzly Flats CSD
Reserve Fund Balances

	_			Target Fun	d Balance		
	June 30, 2015 ¹	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Water Operations Fund							_
O&M Reserve ¹	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
Asset Management Reserve ²	46,857	59,578	71,178	89,278	110,878	132,478	154,078
Emergency Reserve ³	<u>112,567</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
Total	\$239,424	\$289,578	\$301,178	\$319,278	\$340,878	\$362,478	\$384,078
Water Capital							
USDA Loan Reserves	\$42,508	\$42,508	\$42,508	\$42,508	\$42,508	\$42,508	\$42,508
Hydrant Replacement ⁴	0	12,000	24,000	36,000	48,000	60,000	72,000
CIP Dedicated Reserve ⁵	134,602	140,000	140,000	140,000	140,000	140,000	140,000
CIP Restricted Reserve ⁶	<u>250,000</u>	<u>250,000</u>	250,000	250,000	250,000	250,000	<u>250,000</u>
Total	\$427,109	\$444,508	\$456,508	\$468,508	\$480,508	\$492,508	\$504,508
Total Funds	\$666,533	\$734,086	\$757,686	\$787,786	\$821,386	\$854,986	\$888,586
Percent Change		10.1%	3.2%	4.0%	4.3%	4.1%	3.9%
Unrestricted Funds ⁷	\$374,025	\$441,578	\$465,178	\$495,278	\$528,878	\$562,478	\$596,078

Source: Grizzly Flats CSD 2015/16 Budget

¹ Policy mentions a 45 day reserve (12.5%) of the annual O&M budget

² Board policy to set aside \$21,600/year in the asset management fund

³ Funded with O&M penalty fees

⁴ Increase by \$12,000/year per Board policy

⁵ Used for CIP in the District's 5-year plan

⁶ Restricted by the Board for emergency purposes only

⁷ Unrestricted funds exclude USDA Loan Reserves and CIP Restricted Reserves

Table 7 **Grizzly Flats CSD** Cash Flow Projection

				Projected		
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Beginning Fund Balance						
Unrestricted Operating Fund	\$239,424	\$240,708	\$243,553	\$253,270	\$268,913	\$285,139
Unrestricted Capital Fund	134,602	111,653	44,892	40,755	51,569	62,425
Total Unrestricted Funds	\$374,025	\$352,361	\$288,445	\$294,025	\$320,482	\$347,565
% Rate Revenue Increase		3.84%	3.84%	3.85%	3.86%	3.87%
Growth - %		0.2%	0.2%	0.2%	0.2%	0.2%
REVENUES						
Operating Revenue						
Basic Rate Revenues	\$423,797	\$416,998	\$433,770	\$451,231	\$469,386	\$488,308
Water Volumetric Revenues	3,203	26,391	26,662	26,938	27,219	27,505
Penalties & Lien Fees	15,000	15,000	15,000	15,000	15,000	15,000
Other Revenues (1)	<u>5,644</u>	<u>6,297</u>	<u>6,399</u>	<u>6,503</u>	<u>6,609</u>	<u>6,717</u>
Total Operating Revenues	\$447,644	\$464,686	\$481,831	\$499,672	\$518,214	\$537,530
Capital Revenues		A =c	A =a	A =0	4= 0	^-
Standby Income	\$58,896	\$58,896	\$58,896	\$58,896	\$58,896	\$58,896
New Connection Fees (2)	6,030	6,030	6,030	6,030	6,030	6,030
Misc. Income	7,500	7,500	7,500	7,500	7,500	7,500
Pooled Interest (3)	673	558	224	204	258	312
DWR Prop 84 Drought Grant 2014 (4)	<u>492,051</u>	=	=	Ξ.	=	=
Total Water Capital Fund Revenue	\$565,150	\$72,984	\$72,650	\$72,630	\$72,684	\$72,738
TOTAL REVENUES	\$1,012,794	\$537,670	\$554,481	\$572,302	\$590,898	\$610,268
EXPENSES						
Operating Expenses						
Personnel Expenses	\$320,344	\$340,328	\$353,918	\$367,981	\$382,413	\$394,657
Operations & Maintenance	109,916	111,512	114,696	116,049	119,574	121,275
Asset Management O&M	<u>16,100</u>	<u>10,000</u>	<u>3,500</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Operating Expenses	\$446,360	\$461,840	\$472,114	\$484,030	\$501,987	\$515,931
Capital Expenses						
Debt Service (5)	\$41,688	\$41,745	\$41,788	\$41,815	\$41,828	\$41,828
CIP Misc Expenses (6)	20,000	20,000	20,000	20,000	20,000	20,000
Capital Improvement Project	<u>526,411</u>	<u>78,000</u>	<u>15,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Capital Expenses	\$588,099	\$139,745	\$76,788	\$61,815	\$61,828	\$61,828
TOTAL EXPENSES	\$1,034,459	\$601,585	\$548,902	\$545,845	\$563,815	\$577,759
Net Revenues - Operating Fund	\$1,284	\$2,846	\$9,717	\$15,643	\$16,227	\$21,599
Net Revenues - Capital Fund	(22,949)	<u>(66,761)</u>	<u>(4,138)</u>	<u>10,815</u>	<u>10,856</u>	<u>10,910</u>
NET REVENUES	(\$21,665)	(\$63,915)	\$5,579	\$26,457	\$27,082	\$32,509
Ending Fund Balance						
Unrestricted Operating Fund	\$240,708	\$243,553	\$253,270	\$268,913	\$285,139	\$306,738
Unrestricted Capital Fund	111,653	44,892	40,755	51,569	62,425	73,335
Total Unrestricted Funds	\$352,361	\$288,445	\$294,025	\$320,482	\$347,565	\$380,073
	\$484,086	\$484,086	\$537,786	\$571,386	\$604,986	\$638,586
Total Unrestricted Fund Target						no
Total Unrestricted Fund Target Target Met	no	no	no	no	no	110
	no 13.59	1.82	1.97	2.11	2.13	2.26

^{1 -} Includes: Miscellaneous Income, O&M Pooled Interest, New Meter Installation Fee, and Grizzly Pond T-shirt sales.

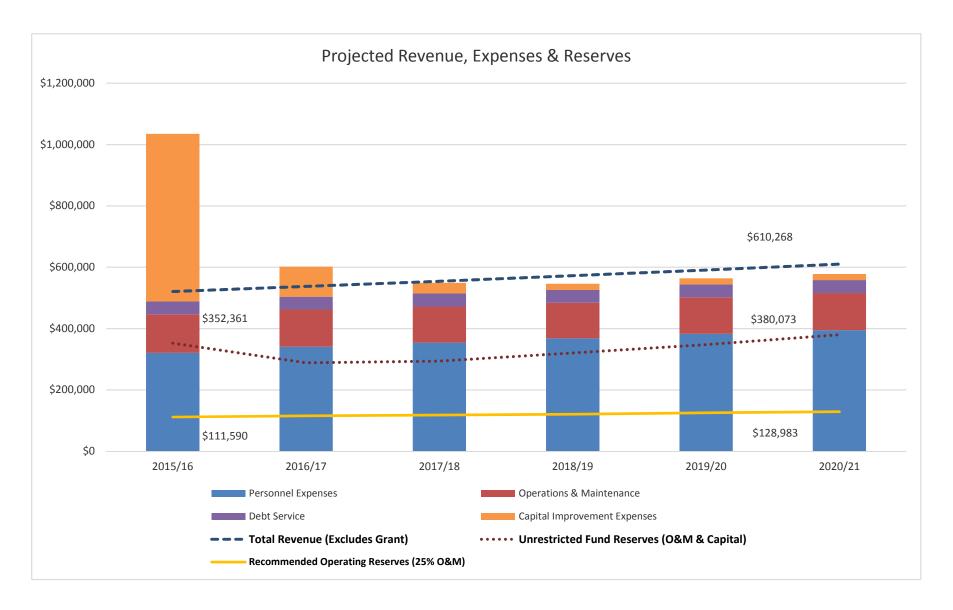
^{2 -} Assumes 1 new connection per year.3 - Assumes 0.5% capital reserve interest earnings after FY 2015/16.

^{4 -} Grant awarded October 2014.

^{5 -} USDA loan principal & interest.

^{6 -} Includes: Professional Services & Payroll - CIP.

CHART A



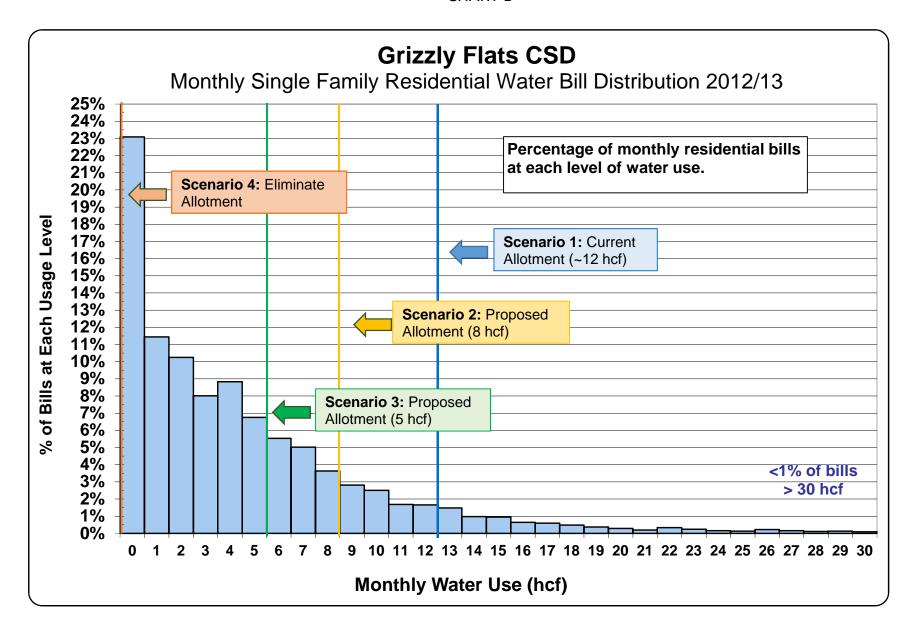
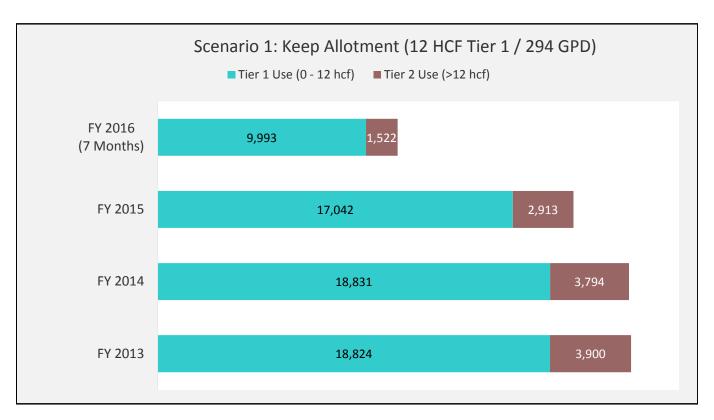


Table 8
Grizzly Flats CSD
Water Use Scenarios

Scenario 1: Keep Allo	tment: 1	2 HCF Ti	er 1 (294	gpd)	Scenario 2: 8 HCF Tie	er 1 (190	gpd)		
				FY 2016					FY 2016
	FY 2013	FY 2014	FY 2015	(7 Months)		FY 2013	FY 2014	FY 2015	(7 Months)
<u>Residential</u>					<u>Residential</u>				
Tier 1 Use (0 - 12 hcf)	18,824	18,831	17,042		Tier 1 Use (0 - 8 hcf)	16,355	16,329	15,113	8,856
Tier 2 Use (>12 hcf)	3,900				Tier 2 Use (>8 hcf)	<u>6,369</u>		<u>4,842</u>	<u>2,659</u>
	22,724	22,625	19,955	11,515		22,724	22,625	19,955	11,515
<u>Commercial</u>					<u>Commercial</u>				
Tier 1 Use (0 - 12 hcf)	157	170	137	69	Tier 1 Use (0 - 8 hcf)	123	137	116	55
Tier 2 Use (>12 hcf)	<u>82</u>	<u>200</u>	<u>43</u>	<u>8</u>	Tier 2 Use (>8 hcf)	<u>116</u>		<u>64</u>	<u>22</u>
	239	370	180	77		239	370	180	77
Total Use (All Classes)					Total Use (All Classes)				
Tier 1 Use (0 - 12 hcf)	18,981	19,001	17,179	10,062	Tier 1 Use (0 - 8 hcf)	16,478	16,466	15,229	8,911
Tier 2 Use (>12 hcf)	3,982	3,994	2,956	1,530	Tier 2 Use (>8 hcf)	6,485	6,529	4,906	2,681
Total Use (hcf)	22,963	22,995	20,135	11,592	Total Use (hcf)	22,963	22,995	20,135	11,592
Scenario 3: 5 HCF Tie	r 1 (122 <u>c</u>	gpd)			Scenario 4: Eliminate	Allotme	nt		
				FY 2016					FY 2016
	FY 2013	FY 2014	FY 2015	(7 Months)		FY 2013	FY 2014	FY 2015	(7 Months)
<u>Residential</u>					Residential				
Tier 1 Use (0 - 5 hcf)	12,795	12,762	12,078	7,059	Total Use (hcf)	22,724	22,625	19,955	11,515
Tier 2 Use (>5 hcf)	9,929	9,863		<u>4,456</u>					
	22,724	22,625	19,955	11,515					
0					<u>Commercial</u>				
Commercial Tier 1 Use (0 - 5 hcf)	95	102	94	42	Total Use (hcf)	239	370	180	77
Tier 2 Use (>5 hcf)	144			35	Total USE (IICI)	239	370	100	77
11e1 2 03e (>3 11c1)	239	370		<u>33</u> 77					
	200	310	100	, ,	Total Use (All Classes)				
Total Use (All Classes)					Total Ose (All Classes)				
Total Use (All Classes) Tier 1 Use (0 - 5 hcf)	12,890	12,864	12,172	7,101		22,963	22,995	20,135	11,592
Total Use (All Classes) Tier 1 Use (0 - 5 hcf) Tier 2 Use (>5 hcf)	12,890 10,073	•	12,172 7,963	7,101 4,491	Total Use (hcf)	22,963	22,995	20,135	11,592
Tier 1 Use (0 - 5 hcf)		10,131				22,963	22,995	20,135	11,592

CHART C



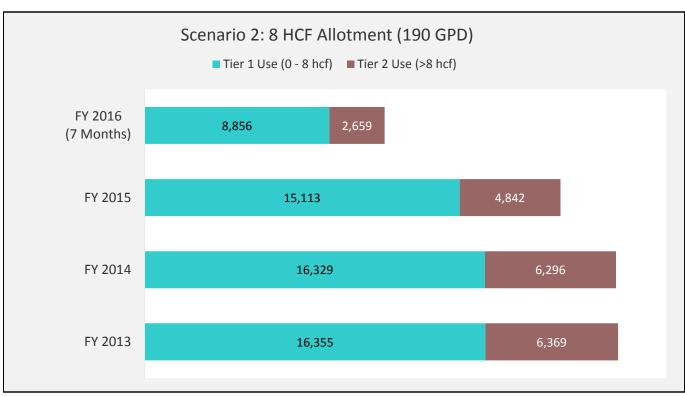
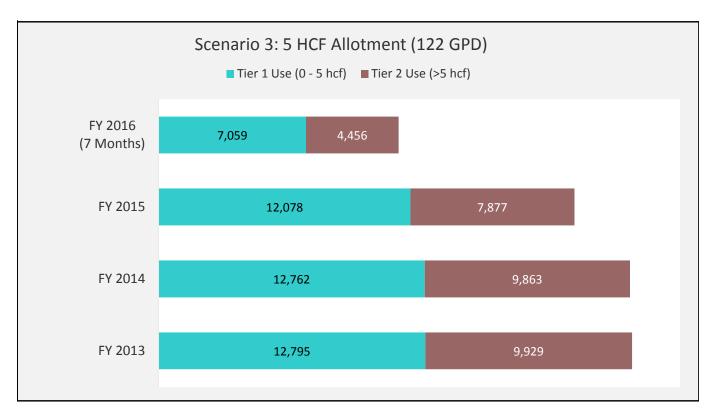


CHART C



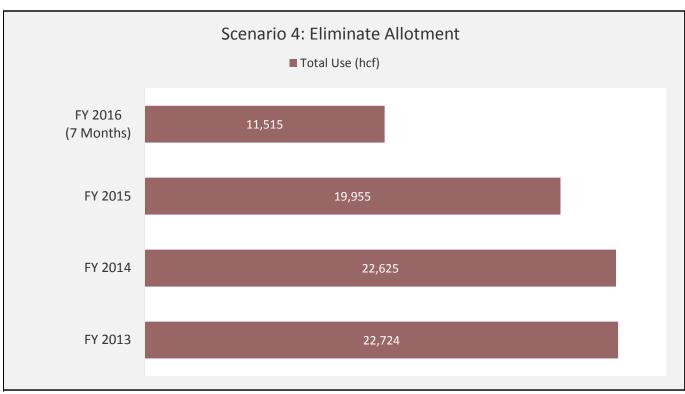


Table 9 Grizzly Flats CSD Cost Analysis

Expenses	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Operating Expenses						
Personnel Expenses	\$320,344	\$340,328	\$353,918	\$367,981	\$382,413	\$394,657
Operations & Maintenance	109,916	111,512	114,696	116,049	119,574	121,275
Asset Management O&M	<u>16,100</u>	10,000	3,500	<u>0</u>	<u>0</u>	<u>0</u>
Total Operating Expenses	\$446,360	\$461,840	\$472,114	\$484,030	\$501,98 7	\$515,93 <mark>1</mark>
Capital Expenses						
Debt Service	\$41,688	\$41,745	\$41,788	\$41,815	\$41,828	\$41,828
CIP Misc Expenses	20,000	20,000	20,000	20,000	20,000	20,000
Capital Improvement Project	526,411	78,000	15,000	<u>0</u>	<u>0</u>	<u>0</u>
Total Capital Expenses	\$588,099	\$139,745	\$76,788	\$61,81 5	\$61,82 8	\$61,82 8
Total Expenses	\$1,034,459	\$601,585	\$548,902	\$545,845	\$563,815	\$577,759
Variable Costs						
Water Treatment	\$9,025	\$9,206	\$9,390	\$9,577	\$9,769	\$9,964
Fuel Purchases	5,700	5,786	5,872	5,960	6,050	6,141
Propane	5,700	5,700	5,700	5,700	5,700	5,700
<u>Power</u>	<u>5,700</u>	5,700	5,700	5,700	5,700	5,700
Total Variable Costs	\$26,125	\$26,391	\$26,662	\$26,938	\$27,219	\$27,505
Total Fixed Costs	\$1,008,334	\$575,194	\$522,240	\$518,907	\$536,597	\$550,254

Table 10 Grizzly Flats CSD Basic Rate Calculation

Basic Rates	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Fixed Operating Costs	\$420,235	\$435,449	\$445,452	\$457,092	\$474,769	\$488,426
+ Operating Reserve Surplus (Per Board Policy) ¹	<u>\$1,284</u> \$421,519	<u>21,600</u> \$457,049	21,600 \$467,052	21,600 \$478,692	21,600 \$496,369	21,600 \$510,026
Less: Non Rate Operating Revenues						
Penalties & Lien Fees	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Other Revenues	<u>5,644</u>	<u>6,297</u>	6,399	6,503	6,609	6,717
Total Non Rate Operating Revenues	\$20,644	\$21,297	\$21,399	\$21,503	\$21,609	\$21,717
Fixed Operating Revenue Requirement	\$400,875	\$435,752	\$445,653	\$457,189	\$474,759	\$488,309
Total Connections	585	586	587	588	589	590
\$/Connection (Annual)	\$685	\$744	\$759	\$778	\$806	\$828
Projected Monthly Basic Rates	\$57.10	\$61.97	\$63.27	\$64.79	\$67.17	\$68.97
Proposed Monthly Basic Rate (Smoothed)	\$57.10	\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
% Increase		3.84%	3.84%	3.85%	3.85%	3.85%
Projected Basic Rate Revenue	\$400,875	\$416,998	\$433,770	\$451,231	\$469,386	\$488,308

 $^{1\} Board\ set\ aside\ policy\ identified\ in\ Table\ 6\ "Reserve\ Fund\ Balances"\ footnotes\ 2\ \&\ 3.\ Implemented\ beginning\ in\ FY\ 2016/17.$

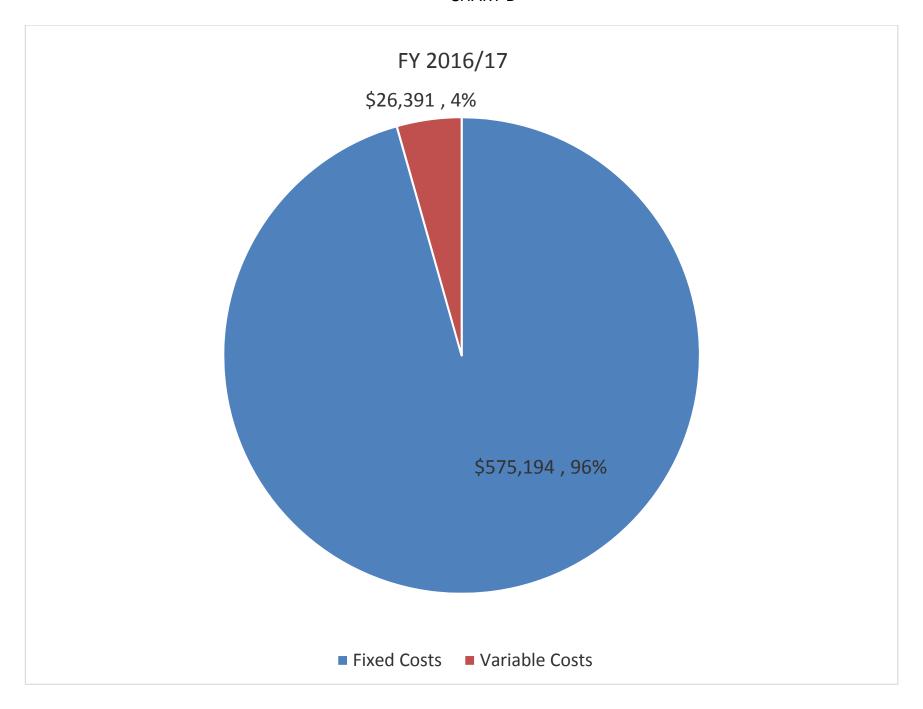


Table 11 Grizzly Flats CSD Volumetric Charge Calculation

Volumetric Charges	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Scenario 1: Keep Allotment: 12						
•	ν σ. ,					
Total Use Tier 1 (0 to 12 hcf)	18,981	18,981	18,981	18,981	18,981	18,981
Tier 2 (>12 hcf)	3,982	3,982	3,982	3,982	3,982	3,982
- (22,963	22,963	22,963	22,963	22,963	22,963
Tier 1 Rate	\$0	\$0	\$0	\$0	\$0	\$0
Tier 2 Rate	\$6.56	\$6.63	\$6.70	\$6.76	\$6.84	\$6.91
Projected Volumetric Revenue		\$26,391	\$26,662	\$26,938	\$27,219	\$27,505
Scenario 2: 8 HCF Tier 1 (190 g	pd)					
Total Use						
Tier 1 Use (0 - 8 hcf)	16,478	16,478	16,478	16,478	16,478	16,478
Tier 2 Use (>8 hcf)	<u>6,485</u>	<u>6,485</u>	<u>6,485</u>	<u>6,485</u>	<u>6,485</u>	<u>6,485</u>
	22,963	22,963	22,963	22,963	22,963	22,963
Tier 1 Rate	\$0	\$0	\$0	\$0	\$0	\$0
Tier 2 Rate	\$4.03	\$4.07	\$4.11	\$4.15	\$4.20	\$4.24
Projected Volumetric Revenue		\$26,391	\$26,662	\$26,938	\$27,219	\$27,505
Scenario 3: 5 HCF Tier 1 (122 g	pd)					
Total Use						
Tier 1 Use (0 - 5 hcf)	12,890	12,890	12,890	12,890	12,890	12,890
Tier 2 Use (>5 hcf)	<u>10,073</u>	<u>10,073</u>	<u>10,073</u>	<u>10,073</u>	10,073	<u>10,073</u>
	22,963	22,963	22,963	22,963	22,963	22,963
Tier 1 Rate	\$0	\$0	\$0	\$0	\$0	\$0
Tier 2 Rate	\$2.59	\$2.62	\$2.65	\$2.67	\$2.70	\$2.73
Projected Volumetric Revenue		\$26,391	\$26,662	\$26,938	\$27,219	\$27,505
Scenario 4: Eliminate Allotmen	t					
Total Use						
Projected Water Use (hcf)	22,963	22,963	22,963	22,963	22,963	22,963
\$/hcf	\$1.14	\$1.15	\$1.16	\$1.17	\$1.19	\$1.20
Projected Volumetric Revenue		\$26,391	\$26,662	\$26,938	\$27,219	\$27,505

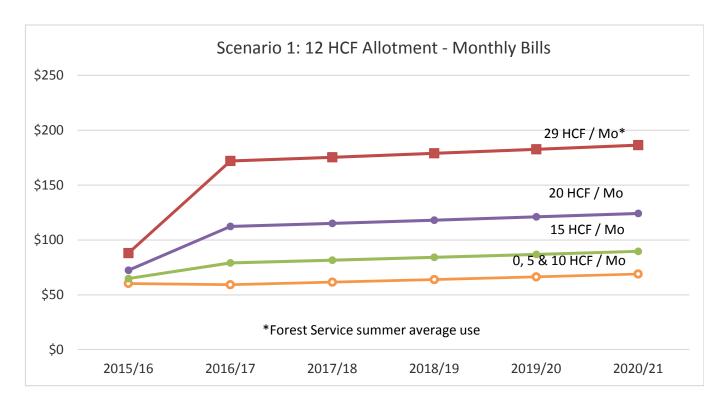
Table 12 Grizzly Flats CSD Bill Impacts

Single Fixed Charge Scena	rio							
	2015/16		Fiscal Year					
		Current*		2016/17	2017/18	2018/19	2019/20	2020/21
					Projected	d Monthly Bi	lls	
Basic Rate		\$60.37		\$63.06	\$65.38	\$67.78	\$70.27	\$72.86
% Increase			% Increase	4.5%	3.7%	3.7%	3.7%	3.7%
			\$ Increase	\$2.69	\$2.32	\$2.40	\$2.49	\$2.58
Scenario 1: Keep Allotmen	t: 12 HCF Tier 1 (29							
		2015/16		004047		cal Year	0040/00	0000/04
		Current*		2016/17	2017/18	2018/19	2019/20	2020/21
Basic Rate		\$60.37		\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
Tier 1 (0 to 12 hcf)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Tier 2 (>12 hcf)				\$6.63	\$6.70	\$6.76	\$6.84	\$6.91
Monthly Use (HCF)	Tier 2 Use (HCF)	Monthly Bill			Projected	d Monthly Bi	lls	
0	0	\$60.37		\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
		•	% Increase	-1.8%	3.8%	3.8%	3.8%	3.9%
			\$ Increase	(\$1.07)	\$2.28	\$2.37	\$2.46	\$2.56
5	0	\$60.37		\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
			% Increase	-1.8%	3.8%	3.8%	3.8%	3.9%
			\$ Increase	(\$1.07)	\$2.28	\$2.37	\$2.46	\$2.56
10	0	\$60.37		\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
			% Increase	-1.8%	3.8%	3.8%	3.8%	3.9%
			\$ Increase	(\$1.07)	\$2.28	\$2.37	\$2.46	\$2.56
15	3	\$64.90		\$79.18	\$81.67	\$84.24	\$86.92	\$89.69
			% Increase	22.0%	3.1%	3.2%	3.2%	3.2%
	_		\$ Increase	\$14.29	\$2.48	\$2.58	\$2.67	\$2.78
20	8	\$72.45	24.1	\$112.32	\$115.14	\$118.07	\$121.09	\$124.23
			% Increase	55.0%	2.5%	2.5%	2.6%	2.6%
20**	47	#00.00	\$ Increase	\$39.87	\$2.82	\$2.92	\$3.02	\$3.13
29**	17	\$88.08	0/ //2000	\$171.97	\$175.41	\$178.95	\$182.61	\$186.39
			% Increase \$ Increase	95.2% \$83.89	2.0% \$3.44	2.0% \$3.55	2.0% \$3.66	2.1% \$3.78
Scenario 2: 8 HCF Tier 1 (1	90 gpd)		ψ Increase	ψ03.09	ψυ.++	ψυ.υυ	ψ3.00	ψ3.70
		2015/16			Fis	cal Year		
		Current*		2016/17	2017/18	2018/19	2019/20	2020/21
Basic Rate		\$60.37		\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
Tier 1 Use (0 - 8 hcf)		·		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Tier 2 Use (>8 hcf)				\$4.07	\$4.11	\$4.15	\$4.20	\$4.24
Monthly Hos (UCF)	Tier 2 Hee (UCT)	Manthly Dill			Drainata	d Monthly Bi	llo	
Monthly Use (HCF) 0	11er 2 USE (FICE)	\$60.37		\$59.30	\$61.58	\$63.95	115 \$66.41	\$68.97
· ·	U	\$00.57	% Increase	-1.8%	3.8%	3.8%	3.8%	3.9%
			\$ Increase	(\$1.07)	\$2.28	\$2.37	\$2.46	\$2.56
5	0	\$60.37	ψο. σασσ	\$59.30	\$61.58	\$63.95	\$66.41	\$68.97
	-	*******	% Increase	-1.8%	3.8%	3.8%	3.8%	3.9%
			\$ Increase	(\$1.07)	\$2.28	\$2.37	\$2.46	\$2.56
10	2	\$60.37		\$67.44	\$69.80	\$72.26	\$74.80	\$77.45
			% Increase	11.7%	3.5%	3.5%	3.5%	3.5%
			\$ Increase	\$7.07	\$2.36	\$2.46	\$2.55	\$2.65
15	7	\$64.90		\$87.79	\$90.36	\$93.03	\$95.79	\$98.66
			% Increase	35.3%	2.9%	3.0%	3.0%	3.0%
			\$ Increase	\$22.89	\$2.57	\$2.67	\$2.76	\$2.87
20	12	\$72.45		\$108.13	\$110.92	\$113.80	\$116.78	\$119.87
			% Increase	49.3%	2.6%	2.6%	2.6%	2.6%
		***	\$ Increase	\$35.69	\$2.78	\$2.88	\$2.98	\$3.09
29**	21	\$88.08	0/ Ima	\$144.76	\$147.92	\$151.18	\$154.55	\$158.04
			% Increase	64.4% \$56.69	2.2% \$2.16	2.2% \$2.26	2.2% \$2.27	2.3%
			\$ Increase	\$56.68	\$3.16	\$3.26	\$3.37	\$3.49

2015/16 Fiscal Year Current* 2016/17 2017/18 2018/19 2019/20 2	
Current* 2016/17 2017/18 2018/19 2019/20 2	
	020/21
Basic Rate \$60.37 \$59.30 \$61.58 \$63.95 \$66.41 \$	68.97
Tier 1 Use (0 - 5 hcf) \$0.00 \$0.00 \$0.00 \$0.00	\$0.00
Tier 2 Use (>5 hcf) \$2.62 \$2.65 \$2.67 \$2.70	\$2.73
Monthly Use (HCF) Tier 2 Use (HCF) Monthly Bill Projected Monthly Bills	
0 0 \$60.37 \$59.30 \$61.58 \$63.95 \$66.41	68.97
% Increase -1.8% 3.8% 3.8% 3.8%	3.9%
\$ Increase (\$1.07) \$2.28 \$2.37 \$2.46	\$2.56
	68.97
% Increase -1.8% 3.8% 3.8% 3.8%	3.9%
\$ Increase (\$1.07) \$2.28 \$2.37 \$2.46	\$2.56
	82.62
% Increase 19.9% 3.3% 3.4% 3.4%	3.4%
\$ Increase \$12.03 \$2.41 \$2.51 \$2.60	\$2.70
	96.28
% Increase 31.7% 3.0% 3.0% 3.0%	3.0%
\$ Increase \$20.60 \$2.55 \$2.64 \$2.74	\$2.84
	109.93
% Increase 36.1% 2.7% 2.8%	2.8%
\$ Increase \$26.15 \$2.68 \$2.78 \$2.88	\$2.99
	134.50
% Increase 38.7% 2.4% 2.4% 2.4%	2.5%
\$ Increase \$34.10 \$2.93 \$3.03 \$3.13	\$3.24
Scenario 4: Eliminate Allotment	ψ0.2-7
2015/16 Fiscal Year	
	020/21
20.0.0	020/21
Basic Rate \$60.37 \$59.30 \$61.58 \$63.95 \$66.41	68.97
Uniform Rate \$1.15 \$1.16 \$1.17 \$1.19	\$1.20
¥ ¥ ¥	Ψ=0
Monthly Use (HCF) Monthly Bill Projected Monthly Bills	
	68.97
% Increase -1.8% 3.8% 3.8% 3.8%	3.9%
\$ Increase (\$1.07) \$2.28 \$2.37 \$2.46	\$2.56
	574.96
% Increase 7.7% 3.6% 3.6% 3.6%	3.6%
\$ Increase \$4.68 \$2.34 \$2.43 \$2.52	\$2.62
	80.95
% Increase 17.3% 3.4% 3.4% 3.4%	3.4%
\$ Increase \$10.42 \$2.40 \$2.58	\$2.68
	\$86.94
% Increase 17.9% 3.2% 3.2% 3.2%	3.3%
\$ Increase \$11.64 \$2.46 \$2.55 \$2.64	\$2.75
	92.93
% Increase 13.6% 3.1% 3.1% 3.1%	3.1%
\$ Increase \$9.84 \$2.52 \$2.61 \$2.70	\$2.81
	103.71
% Increase 5.2% 2.8% 2.9% 2.9%	2.9%
\$ Increase \$4.55 \$2.62 \$2.72 \$2.81	\$2.92

^{*}Full schedule of current rates shown in Appendix A **Forest Service historical two year summer average monthly use (July-October)

CHART E



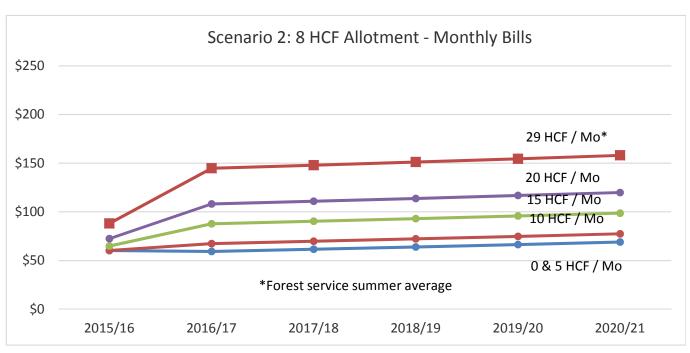
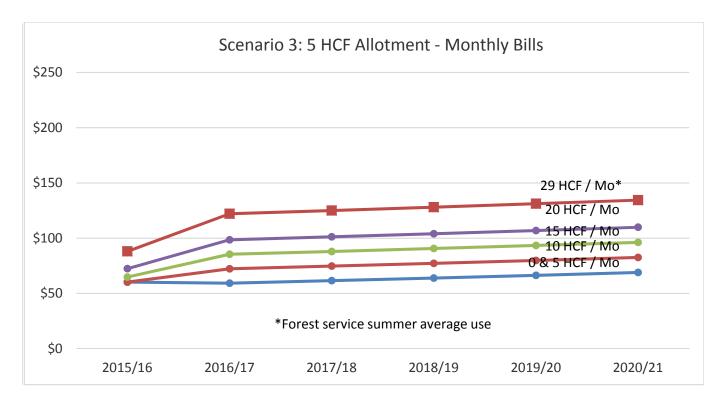


CHART E



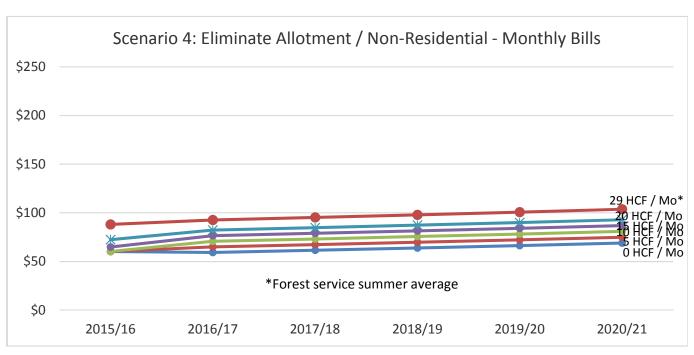


Table 13 Grizzly Flats CSD Proposed Connection Fee

Summary of Proposed Connection Fee

<u>District Assets</u>	Original Cost	Est. Present Value
Land	\$237,405	\$1,306,868
Equipment	81,643	24,998
Vehicles	40,619	13,803
Water Plant	3,476,845	<u>3,458,912</u>
Total	\$3,836,512	\$4,804,580
# of Active Connections +1	586	586
Fee Per Connection	\$6,547	\$8,199

Appendix A Grizzly Flats CSD Current Rate Stucture

Fixed Monthly Rate: \$60.37

Volumetric Rates

			Rate per	Average monthly water
	Rate per	Average monthly water use	hundred cubic	use - hundred cubic foot
Tier	gallon	- gallons per day (gpd)	foot ¹	(hcf) per month
1	\$0.00	0 - 300	\$0.00	0 - 12
2	0.002017	300 - 400	1.51	12 - 16
3	0.002020	400 - 500	1.51	16 - 20
4	0.002303	500 - 600	1.72	20 - 24
5	0.002337	600 - 700	1.75	24 - 29
6	0.002377	700 - 800	1.78	29 - 33
7	0.003450	800 - 900	2.58	33 - 37
8	0.003507	900 - 1000	2.62	37 - 41
9	0.003560	1000 - 1100	2.66	41 - 45
10	0.003613	1100 - 1200	2.70	45 - 49
11	0.003667	1200 - 1300	2.74	49 - 53
12	0.003717	1300 - 1400	2.78	53 - 57
13	0.003773			57 - 61
14	0.003827	1500 - 1600	2.86	61 - 65
15	0.003880	1600 - 1700	2.90	65 - 69
16	0.003933	1700 - 1800	2.94	69 - 73
17	0.003983	1800 - 1900	2.98	73 - 77
18	0.004040	1900 - 2000	3.02	77 - 82
19	0.004090	2000 - 2100	3.06	82 - 86
20	0.004143	2100 - 2200	3.10	86 - 90
21	0.004197	2200 - 2300	3.14	90 - 94
22	0.004247	2300 - 2400	3.18	94 - 98
23	0.004303	2400 - 2500	3.22	98 - 102
24	0.011140	2500 & over	8.33	>102

¹ One hundred cubic foot = 748 gallons

